

Income (\$'000)						
	2011	2012	2013	2014	2015	2016
Donations in Cash	1,879.3	2,123.2	2,946.0	3,350.8	3,606.7	1,752.8
- Tax-Deductible	1,634.1	1,806.8	2,806.5	3,072.4	1,567.8	1,040.30
- Non Tax-Deductible	245.2	316.4	139.5	278.4	2,038.9	712.5
Donations in Kind						
- Tax-Deductible	-	-	-	-	-	5
- Non Tax-Deductible	-	-	-	-	-	-
Grants & Govt Subvention	1,772.5	1,763.9	967.5	273.5	1,051.2	1,224.10
Sponsorships	-	145.7	224.1	233.5	467.8	295.8
Investment Income	17.1	8.3	0.4	0.2	21.2	49.2
Investment Gains	-	-	-	-	-	-
Programme Fees	411.5	399.4	487.4	492.5	425.8	452.5
Others	39.6	63.7	94.9	200.7	252.1	273.8
<b>Total Income</b>	<b>4,120.0</b>	<b>4,504.2</b>	<b>4,720.3</b>	<b>4,551.2</b>	<b>5,824.8</b>	<b>4,053.2</b>

Expenses (\$'000)						
	2011	2012	2013	2014	2015	2016
<b>Fund Raising Expenses</b>						
- Direct Expense	-	-	-	-	8.7	36.6
- Indirect Expenses	-	-	-	-	-	-
- Sponsorship Expenses	-	145.7	224.1	233.5	467.8	300.8
<b>Charitable Activities Expenses</b>						
Local <sup>(1)</sup>	5,354.5	5,365.1	4,857.4	3,963.6	2,984.3	3,249.40
<b>Governance cost</b>	26.1	25.8	14.9	19.8	20.0	21.6
<b>Other expenditures</b> <sup>(2)</sup>	133.5	154.0	102.4	51.6	24.0	50
<b>Total Expenditure</b> <sup>(3)</sup>	<b>5,514.1</b>	<b>5,690.6</b>	<b>5,198.8</b>	<b>4,268.5</b>	<b>3,504.8</b>	<b>3,658.4</b>
<b>Surplus/(Deficit)</b>	<b>(1,394.1)</b>	<b>(1,186.4)</b>	<b>(478.5)</b>	<b>282.7</b>	<b>2,320.0</b>	<b>394.8</b>

(1) Included an apportionment of overhead and shared costs.

(2) Other expenses comprised depreciation, loss on disposal of equipment and bad debts.

Balance Sheet (\$'000)						
	2011	2012	2013	2014	2015	2016
Plant and Equipment	268.4	145.5	83.3	41.0	209.8	386.1
Accounts Receivables	61.6	120.0	145.0	197.3	208.5	476.6
Cash & Deposits	4,551.7	3,074.3	2,664.8	2,541.3	4,453.2	4,423.4
Rental & Utilities Deposits	46.9	47.6	9.3	9.6	8.6	19.6
<b>Total Assets</b>	<b>4,928.6</b>	<b>3,387.4</b>	<b>2,902.4</b>	<b>2,789.2</b>	<b>4,880.1</b>	<b>5,305.6</b>
Unrestricted Fund	4,008.3	2,657.6	2,174.0	2,170.9	4,417.8	4,812.6
Restricted Fund	-	188.8	193.9	151.3	-	-
<b>Total Funds</b>	<b>4,008.3</b>	<b>2,846.4</b>	<b>2,367.9</b>	<b>2,322.2</b>	<b>4,417.8</b>	<b>4,812.6</b>
Long-Term Liabilities	24.6	-	-	-	-	-
Current Liabilities	895.7	541.0	534.5	467.0	462.3	493.1
<b>Total Liabilities</b>	<b>920.3</b>	<b>541.0</b>	<b>534.5</b>	<b>467.0</b>	<b>462.3</b>	<b>493.1</b>
<b>Total Liabilities &amp; Funds</b>	<b>4,928.6</b>	<b>3,387.4</b>	<b>2,902.4</b>	<b>2,789.2</b>	<b>4,880.1</b>	<b>5,305.6</b>

Other Information						
	2011	2012	2013	2014	2015	2016
Donations, Grants & Sponsorship to Other Charities (S\$)	-	-	-	-	-	-
No. of Employees	96	101	82	73	53	50
Total Employee Costs (S\$'000)	4,384	4,387	3,904	3,378	2,419	2,686
Fund-raising Efficiency Ratio	N.A.	N.A.	N.A.	N.A.	0.2%	2.4%
Total Related Party transactions (S\$'000)	-	-	60	35	24	-